



# Industrial valorization of science: Examples and discussion

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# Conflict of interest declaration

- Co-founder and Scientific advisor of Everzom, Evora bioscience and Therafast Bio
- Shareholder : Everzom, Evora bioscience and Therafast Bio

# Introduction note

- This discussion will be very critical, but try to be as factual as possible

**PROFILE  
PIC**

**VS**

**REAL  
LIFE**



# Background

- 2011 : Medicine
- 2014 : M2
- 2015-2017: PhD in biology/biophysics
- 2018 – 2021 : Medical « externat »
- 2021-2027 : Resident in oncology
- + M2 in statistics



Academic  
research

2018 :Therafast bio

2019: Everzom

2020: Evora

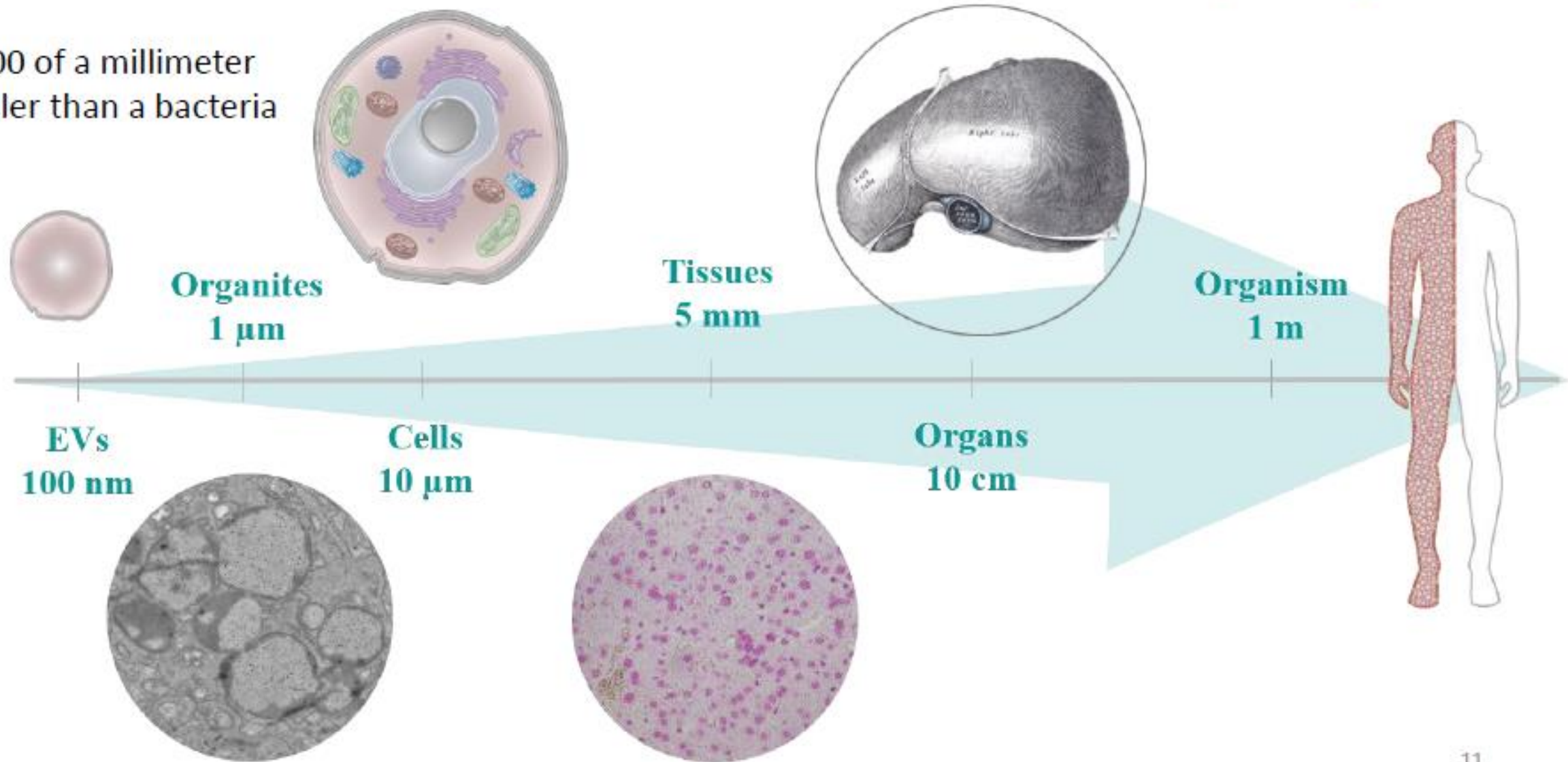
# Plan

- Introduction / context on EVs
- Everzom Example and discussion
- Evora Bioscience Example and discussion
- Bonus : Therafast Bio Example

# Introduction

# What are Extracellular Vesicles (EVs)?

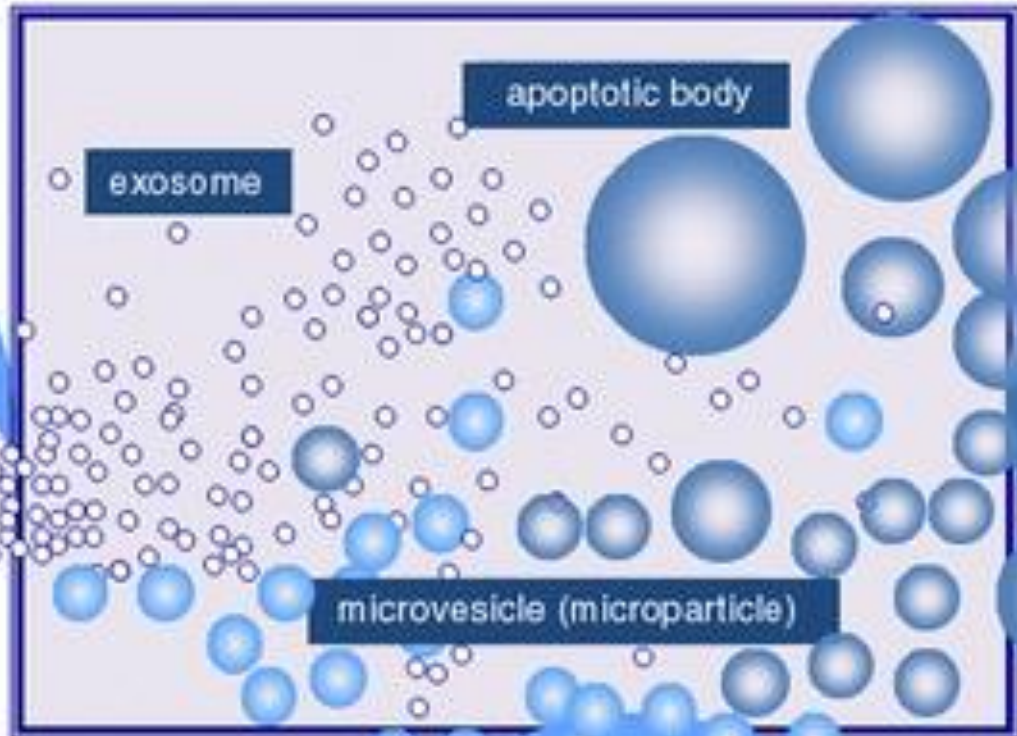
1/10 000 of a millimeter  
10x smaller than a bacteria



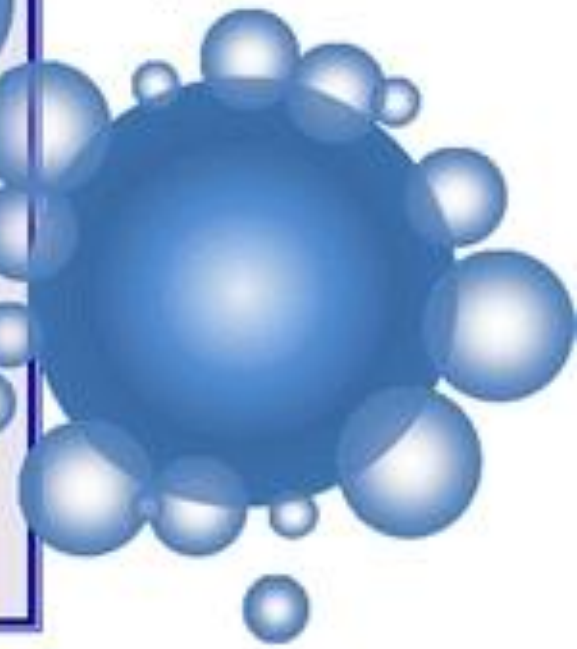


# Extracellular vesicles

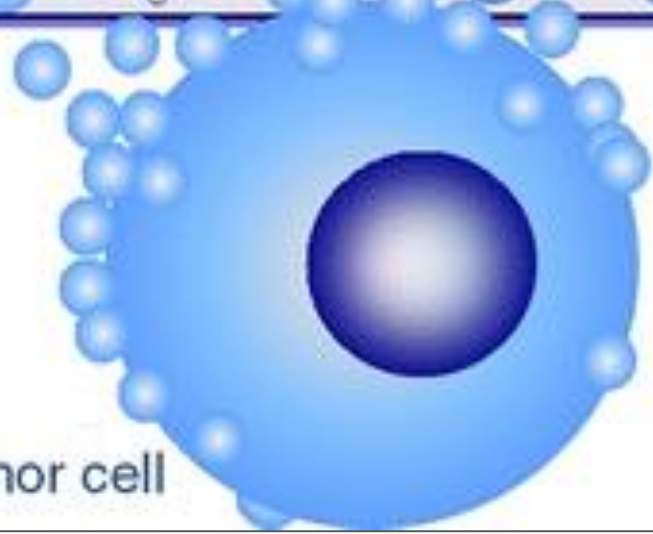
resting or activated cell



apoptotic cell

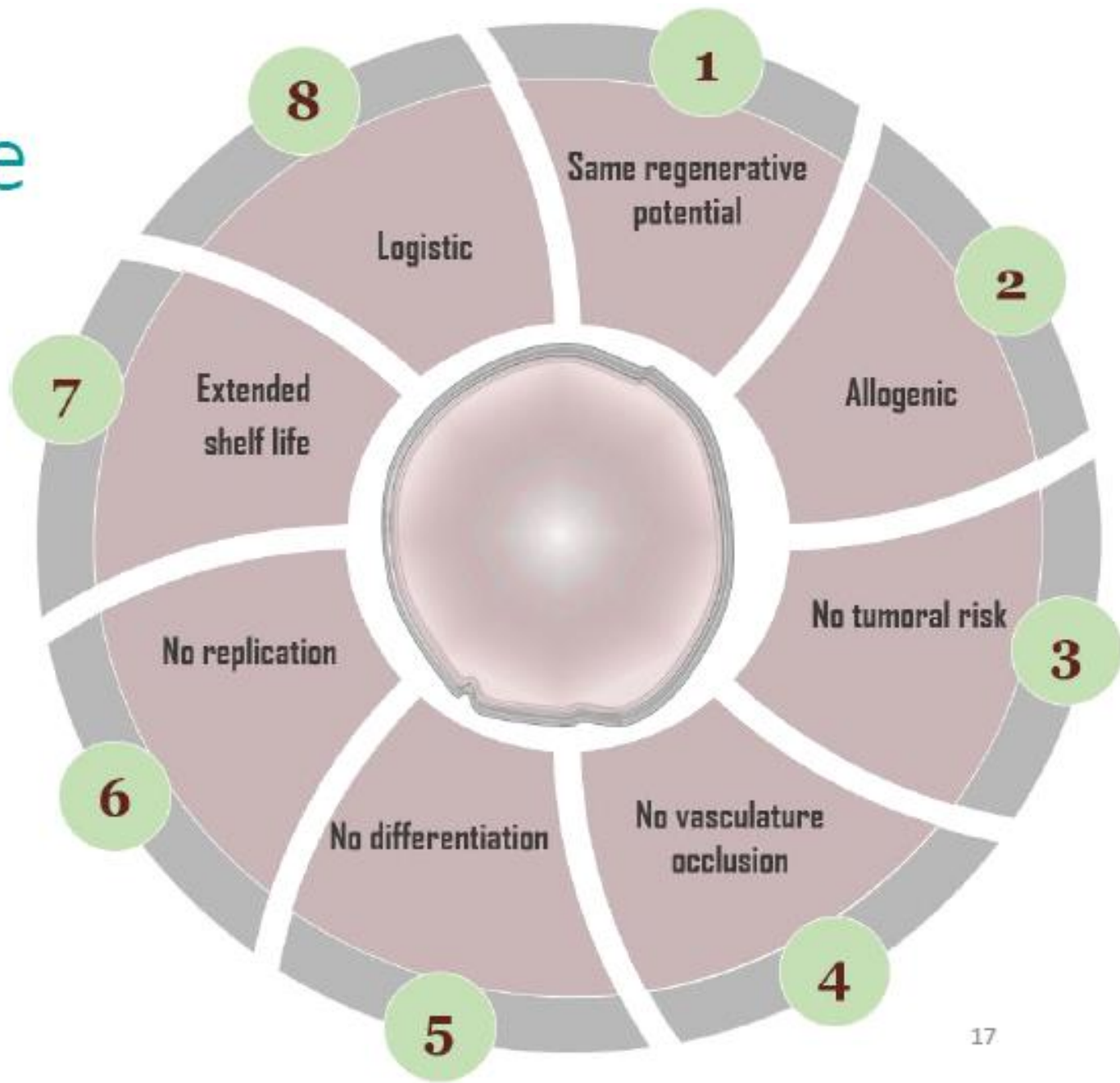
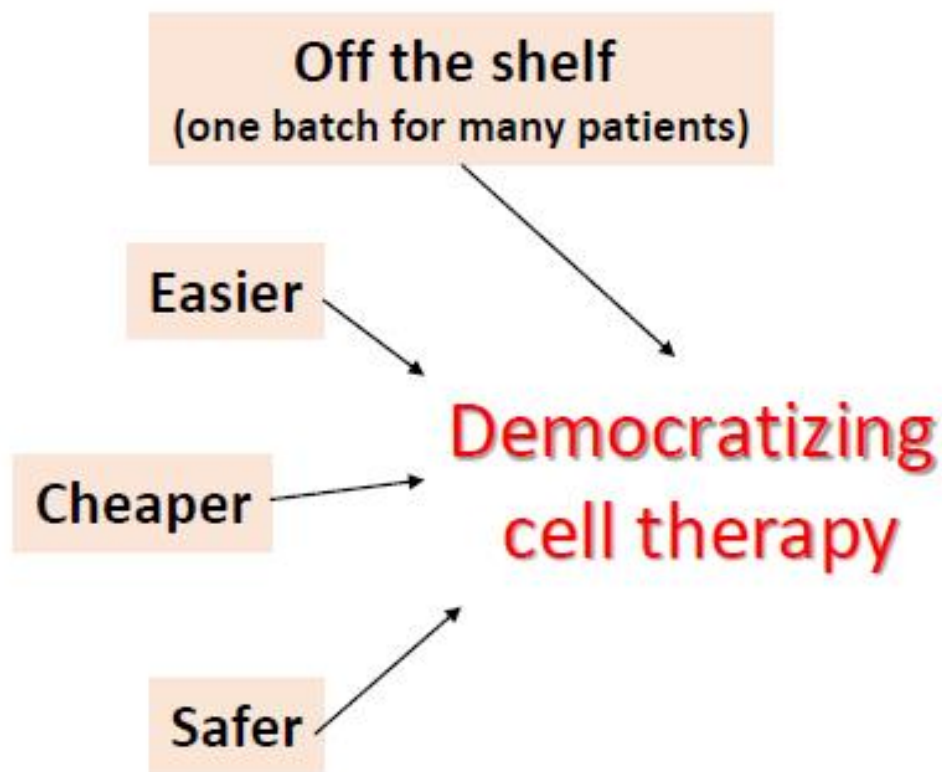


activated or tumor cell

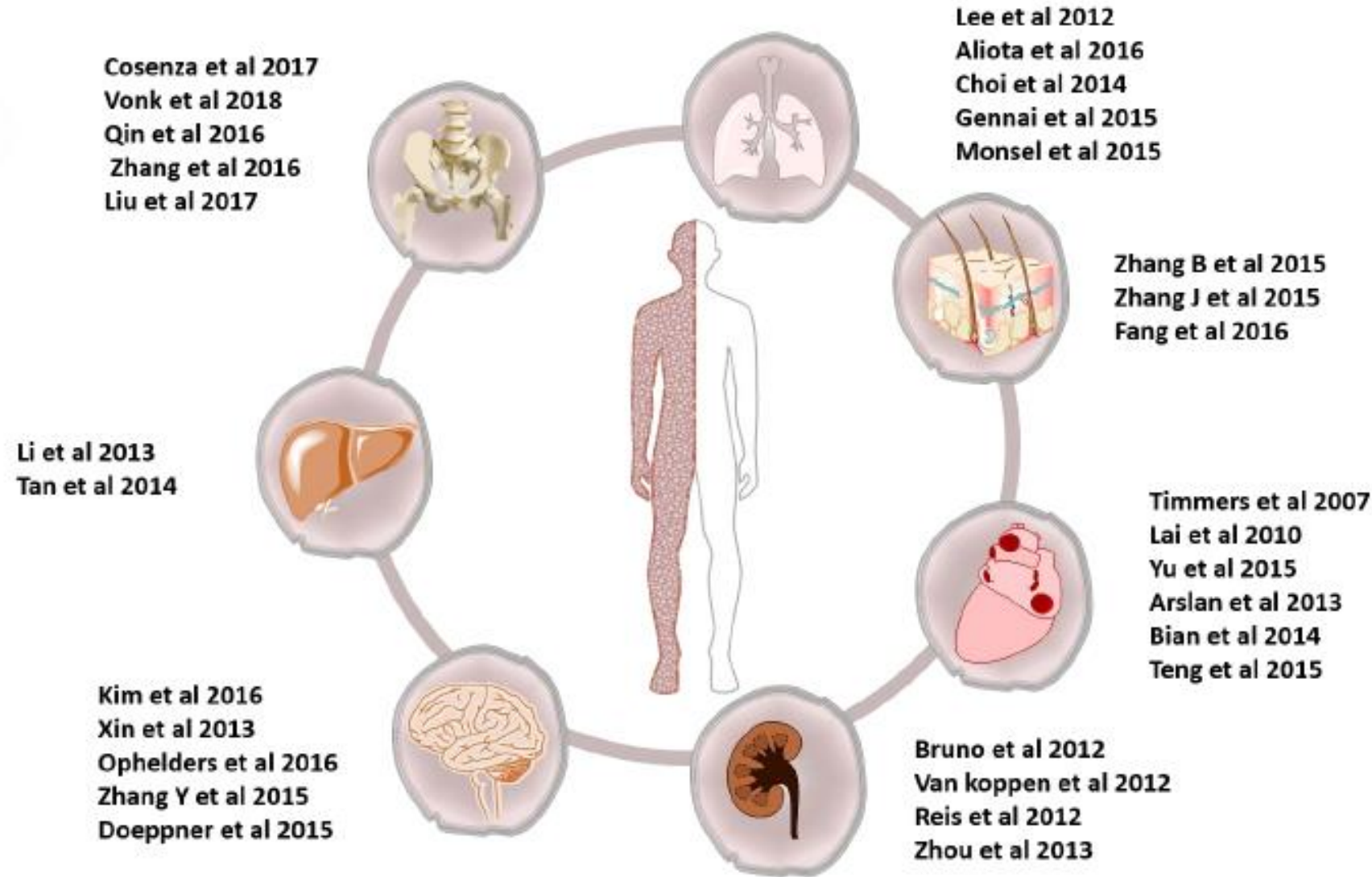




# EVs as an alternative to cell therapy ?



# EVs are versatile in regenerative medicine

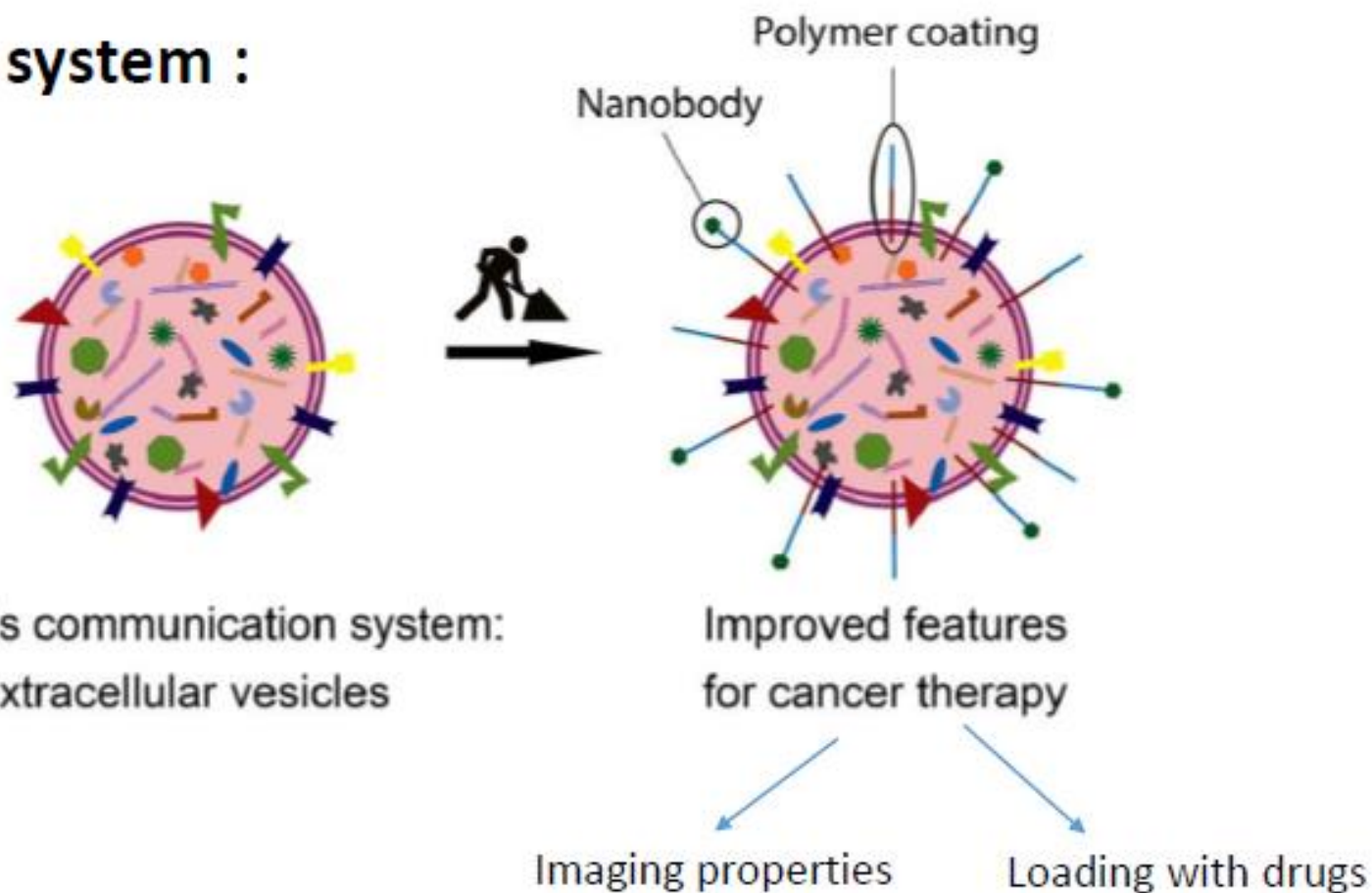


**Common mechanism ?  
Inflammation resolution ?**

# Extracellular Vesicles in Drug Delivery

## Hijacking nature's communication system :

- Targeting properties ?
- Naturally non toxic ?
- Protection of the cargo ?
- Intrinsic biological properties ?



Adapted From Sanders koojiman et Al



Rank	Title	Status	Conditions	Interventions	Phases	Country	URL
1	Expanded Access Protocol on Bone Marrow Mesenchymal Stem Cell Derived Extracellular Vesicle Infusion Treatment for Patients With COVID-19 Associated ARDS	Available	Covid19 ARDS Hypoxia Cytokine Storm	Biological: Bone Marrow Mesenchymal Stem Cell Derived Extracellular Vesicles Infusion Treatment	Not Applicable		<a href="https://ClinicalTrials.gov/show/NCT04657458">https://ClinicalTrials.gov/show/NCT04657458</a>
2	Autologous Serum-derived EV for Venous Trophic Lesions Not Responsive to Conventional Treatments	Recruiting	Ulcer Venous	Other: Autologous extracellular vesicles from serum	Not Applicable	Italy	<a href="https://ClinicalTrials.gov/show/NCT04652531">https://ClinicalTrials.gov/show/NCT04652531</a>
3	Safety and Efficiency of Method of Exosome Inhalation in COVID-19 Associated Pneumonia	Enrolling by invitation	Covid19 SARS-CoV-2 PNEUMONIA  COVID-19	Drug: EXO 1 inhalation Drug: EXO 2 inhalation Drug: Placebo inhalation	Phase 2	Russian Federation	<a href="https://ClinicalTrials.gov/show/NCT04602442">https://ClinicalTrials.gov/show/NCT04602442</a>
4	A Clinical Study of Mesenchymal Stem Cell Exosomes Nebulizer for the Treatment of ARDS	Not yet recruiting	Acute Respiratory Distress Syndrome	Biological: low dose hMSC-Exos Biological: medium dose hMSC-Exos Biological: high dose hMSC-Exos  Biological: Dosage 1 of hMSC-Exos Biological: Dosage 2 of hMSC-Exos Biological: No hMSC-derived exosomes	Phase 1  Phase 2	China	<a href="https://ClinicalTrials.gov/show/NCT04602104">https://ClinicalTrials.gov/show/NCT04602104</a>
5	A Clinical Study of Mesenchymal Progenitor Cell Exosomes Nebulizer for the Treatment of Pulmonary Infection	Recruiting	Drug-resistant	Biological: Dosage 1 of MPCs-derived exosomes  Biological: Dosage 2 of MPCs-derived exosomes  Biological: No MPCs-derived exosomes	Phase 1  Phase 2	China	<a href="https://ClinicalTrials.gov/show/NCT04544215">https://ClinicalTrials.gov/show/NCT04544215</a>
6	Extracellular Vesicle Infusion Therapy for Severe COVID-19	Not yet recruiting	Covid19 ARDS Pneumonia, Viral	Biological: DB-001	Phase 2		<a href="https://ClinicalTrials.gov/show/NCT04493242">https://ClinicalTrials.gov/show/NCT04493242</a>
7	Evaluation of Safety and Efficiency of Method of Exosome Inhalation in SARS-CoV-2 Associated Pneumonia.	Completed	Covid19 SARS-CoV-2 PNEUMONIA  COVID-19	Drug: EXO 1 inhalation Drug: EXO 2 inhalation Drug: Placebo inhalation	Phase 1  Phase 2	Russian Federation	<a href="https://ClinicalTrials.gov/show/NCT04491240">https://ClinicalTrials.gov/show/NCT04491240</a>
8	COVID-19 Specific T Cell Derived Exosomes (CSTC-Exo)	Active, not recruiting	Corona Virus Infection Pneumonia	Biological: COVID-19 Specific T Cell derived exosomes (CSTC-Exo)	Phase 1	Turkey	<a href="https://ClinicalTrials.gov/show/NCT04389385">https://ClinicalTrials.gov/show/NCT04389385</a>
9	the Safety and the Efficacy Evaluation of Allogenic Adipose MSC-Exos in Patients With Alzheimer's Disease	Recruiting	Alzheimer Disease	Biological: low dosage MSCs-Exos administrated for nasal drip Biological: mild dosage MSCs-Exos administrated for nasal drip Biological: high dosage MSCs-Exos administrated for nasal drip	Phase 1  Phase 2	China	<a href="https://ClinicalTrials.gov/show/NCT04388982">https://ClinicalTrials.gov/show/NCT04388982</a>
10	Exosome of Mesenchymal Stem Cells for Multiple Organ Dysfunction Syndrome After Surgical Repaire of Acute Type A Aortic Dissection	Not yet recruiting	Multiple Organ Failure	Biological: Exosome of Mesenchymal stromal cells	Not Applicable	China	<a href="https://ClinicalTrials.gov/show/NCT04356300">https://ClinicalTrials.gov/show/NCT04356300</a>
11	Safety Evaluation of Intracoronary Infusion of Extracellular Vesicles in Patients With AMI	Not yet recruiting	Heart Attack	Drug: PEP(extracellular vesicles) in Acute Myocardial Infarction	Phase 1	United States	<a href="https://ClinicalTrials.gov/show/NCT04327635">https://ClinicalTrials.gov/show/NCT04327635</a>
12	A Tolerance Clinical Study on Aerosol Inhalation of Mesenchymal Stem Cells Exosomes in Healthy Volunteers	Recruiting	Healthy	Biological: 1X level of MSCs-Exo Biological: 2X level of MSCs-Exo Biological: 4X level of MSCs-Exo Biological: 6X level of MSCs-Exo Biological: 8X level of MSCs-Exo  Biological: 10X level of MSCs-Exo	Phase 1	China	<a href="https://ClinicalTrials.gov/show/NCT04313647">https://ClinicalTrials.gov/show/NCT04313647</a>
13	Efficacy of Platelet- and Extracellular Vesicle-rich Plasma in Chronic Postsurgical Temporal Bone Inflammations	Completed	Otitis Media Chronic Temporal Bone	Drug: Platelet- and extracellular vesicle-rich plasma  Drug: Standard conservative treatment	Not Applicable	Slovenia	<a href="https://ClinicalTrials.gov/show/NCT04281901">https://ClinicalTrials.gov/show/NCT04281901</a>
14	A Pilot Clinical Study on Inhalation of Mesenchymal Stem Cells Exosomes Treating Severe Novel Coronavirus Pneumonia	Completed	Coronavirus	Biological: Mesenchymal stromal cells-derived exosomes	Phase 1	China	<a href="https://ClinicalTrials.gov/show/NCT04276987">https://ClinicalTrials.gov/show/NCT04276987</a>
15	Evaluation of Adipose Derived Stem Cells Exo.in Treatment of Periodontitis	Recruiting	Periodontitis	Biological: adipose derived stem cells exosomes	Early Phase 1	Egypt	<a href="https://ClinicalTrials.gov/show/NCT04270006">https://ClinicalTrials.gov/show/NCT04270006</a>
16	Effect of UMSCs Derived Exosomes on Dry Eye in Patients With GVHD	Recruiting	Dry Eye	Drug: Umbilical Mesenchymal Stem Cells derived Exosomes	Phase 1  Phase 2	China	<a href="https://ClinicalTrials.gov/show/NCT04213248">https://ClinicalTrials.gov/show/NCT04213248</a>
17	The Use of Exosomes in Craniofacial Neuralgia	Enrolling by invitation	Neuralgia	Other: Neonatal stem cells Exosomes	Not Applicable	United States	<a href="https://ClinicalTrials.gov/show/NCT04202783">https://ClinicalTrials.gov/show/NCT04202783</a>
18	Focused Ultrasound and Exosomes to Treat Depression, Anxiety, and Dementias	Enrolling by invitation	Refractory Depression Anxiety Disorders Neurodegenerative Diseases	Other: Stem cells xosomes	Not Applicable	United States	<a href="https://ClinicalTrials.gov/show/NCT04202770">https://ClinicalTrials.gov/show/NCT04202770</a>
19	MSC EVs in Dystrophic Epidermolysis Bullosa	Not yet recruiting	Dystrophic Epidermolysis Bullosa	Drug: AGLE 102 (Mesenchymal Stromal Cells-derived extracellular vesicles)	Phase 1  Phase 2		<a href="https://ClinicalTrials.gov/show/NCT04173650">https://ClinicalTrials.gov/show/NCT04173650</a>
20	iExosomes in Treating Participants With Metastatic Pancreas Cancer With KrasG12D Mutation	Not yet recruiting	KRAS NP_004976.2: p.G12D  Metastatic Pancreatic Adenocarcinoma   Pancreatic Ductal Adenocarcinoma  Stage IV Pancreatic Cancer AJCC v8	Drug: Mesenchymal Stromal Cells-derived Exosomes with KRAS G12D siRNA	Phase 1	United States	<a href="https://ClinicalTrials.gov/show/NCT03608631">https://ClinicalTrials.gov/show/NCT03608631</a>
21	Plant Exosomes and Patients Diagnosed With Polycystic Ovary Syndrome (PCOS) 17	Recruiting	Polycystic Ovary Syndrome	Other: Ginger exosomes Other: Aloe exosomes Other: Placebo	Not Applicable	United States	<a href="https://ClinicalTrials.gov/show/NCT03493984">https://ClinicalTrials.gov/show/NCT03493984</a>
22	MSC-Exos Promote Healing of MHs	Recruiting	Macular Holes	Biological: exosomes derived from mesenchymal stem cells (MSC-Exo)	Early Phase 1	China	<a href="https://ClinicalTrials.gov/show/NCT03437759">https://ClinicalTrials.gov/show/NCT03437759</a>
23	Allogenic Mesenchymal Stem Cell Derived Exosome in Patients With Acute Ischemic Stroke	Recruiting	Cerebrovascular Disorders	Allogenic mesenchymal stem cells derived exosome enriched by miR-124	Phase 1  Phase 2	Iran	<a href="https://ClinicalTrials.gov/show/NCT03384433">https://ClinicalTrials.gov/show/NCT03384433</a>
24	Effect of Plasma Derived Exosomes on Cutaneous Wound Healing	Enrolling by invitation	Ulcer	Other: plasma-derived exosomes	Early Phase 1	Japan	<a href="https://ClinicalTrials.gov/show/NCT02565264">https://ClinicalTrials.gov/show/NCT02565264</a>
25	Effect of Microvesicles and Exosomes Therapy on β-cell Mass in Type 1 Diabetes Mellitus (T1DM)	Unknown status	Diabetes Mellitus Type 1	Biological: mesenchymal stem cells exosomes.	Phase 2  Phase 3	Egypt	<a href="https://ClinicalTrials.gov/show/NCT02138331">https://ClinicalTrials.gov/show/NCT02138331</a>
26	Edible Plant Exosome Ability to Prevent Oral Mucositis Associated With Chemoradiation Treatment of Head and Neck Cancer	Active, not recruiting	Head and Neck Cancer Oral Mucositis	Dietary Supplement: Grape extract Drug: Lortab, Fentanyl patch, mouthwash	Phase 1	United States	<a href="https://ClinicalTrials.gov/show/NCT01668849">https://ClinicalTrials.gov/show/NCT01668849</a>
27	Study Investigating the Ability of Plant Exosomes to Deliver Curcumin to Normal and Colon Cancer Tissue	Active, not recruiting	Colon Cancer	Dietary Supplement: curcumin Dietary Supplement: Curcumin conjugated with plant exosomes Other: No intervention	Phase 1	United States	<a href="https://ClinicalTrials.gov/show/NCT01294072">https://ClinicalTrials.gov/show/NCT01294072</a>
28	Trial of a Vaccination With Tumor Antigen-loaded Dendritic Cell-derived Exosomes	Completed	Non Small Cell Lung Cancer	Biological: Dex2 Tumor Antigen-loaded Dendritic Cell-derived Exosomes	Phase 2	France	<a href="https://ClinicalTrials.gov/show/NCT01159288">https://ClinicalTrials.gov/show/NCT01159288</a>

# Ongoing clinical trials

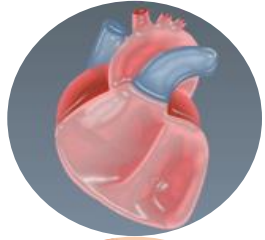
⇒Phase I ++

⇒COVID ++

⇒Cancer

⇒ulcers

# Turbulence-triggered EVs: proof of regenerative effect in 5 models



Chronic heart failure model in mice



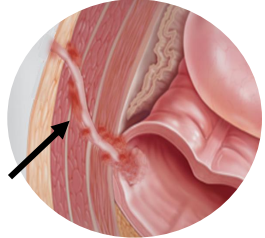
Iris Marangon  
Post-doc



Inflammatory **perianal fistula** model in rats



Boris Rosenbaum  
(MD), Master student



Post-surgical **colo-cutaneous fistula** model in rats

*Nanoscale,*  
*2021, 13, 218-232*



Artur Berger (MD)  
PhD student



Post-surgical **gastro-cutaneous** fistula model  
in rats and **pigs**



Guillaume Pere (MD)  
Master student



**Esophageal stricture** in **pigs**

*Nanoscale,*  
*2021, 13, 14866-78*



Elise Coffin (MD)  
Master student

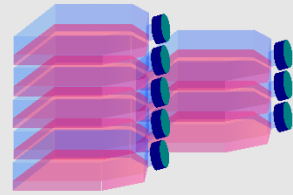
# Everzom

- A CDMO company that aims at producing EVs at large scale for clinical translation

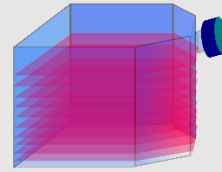




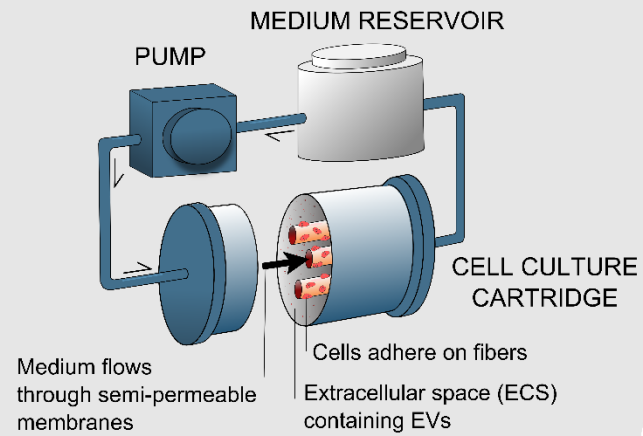
## SCALING OUT



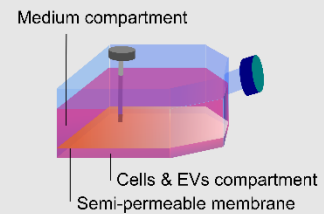
2D flasks



Hyperflasks

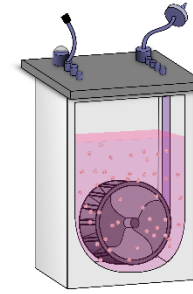


Hollow fiber bioreactor

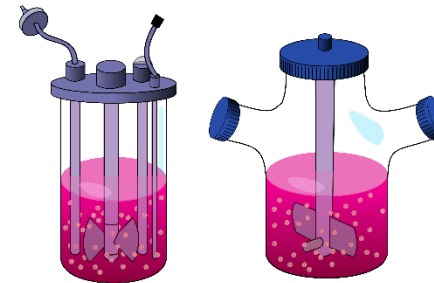


Integra CELLline

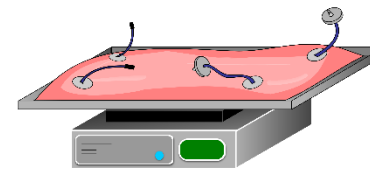
## SCALING UP



Vertical wheel™  
bioreactor



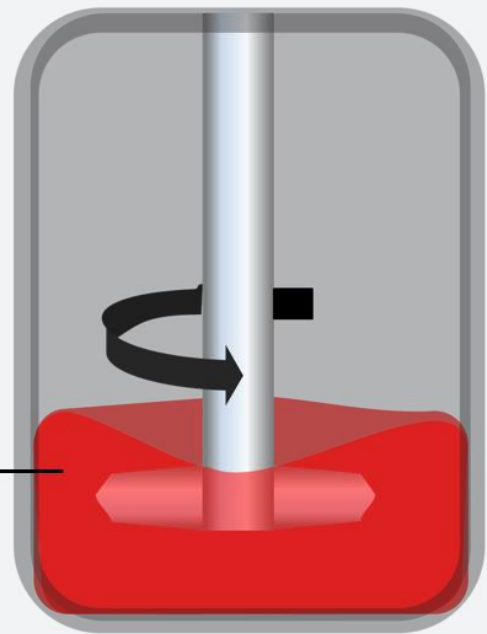
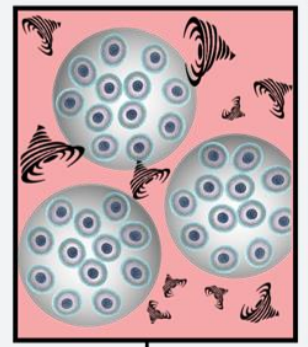
Stirred-tank bioreactor



WAVE bioreactor

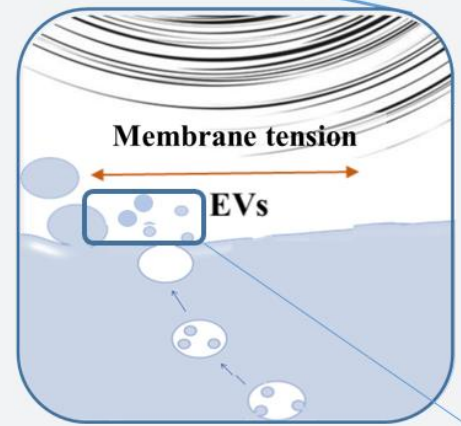
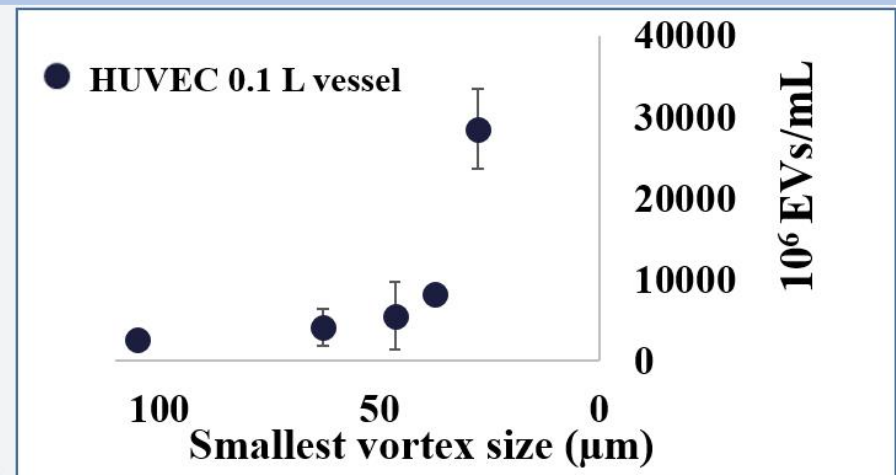
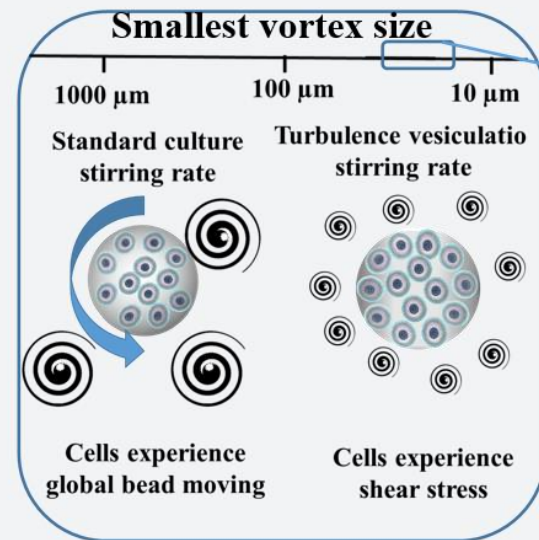
# GMPc production techniques / production metrics

The higher the stirring, the smallest the obtained vortices

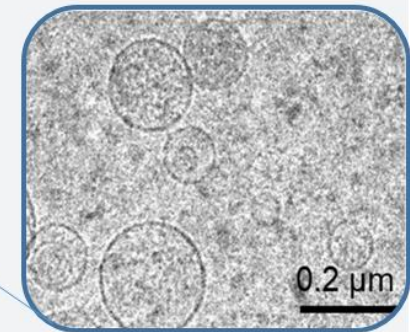


Cells cultured on microbeads under stirring

Energy is dissipated in the smallest vortices by friction



FeasEVble team  
FR1756183



Integrated

High-yield

Scalable

Fast-forward /serum-free

Reduced operational steps

# GMPc production techniques / production metrics

## How to scale-up?

By keeping the smallest vortex size constant

Smallest vortex size (L) depends on stirring rate, bioreactor volume and impeller diameter

### Kolmogorov equation

$$L = \left(\frac{v^3}{\varepsilon}\right)^{1/4}$$

$$\varepsilon = N_p D_i^5 N^3 / V_d$$

Impeller diameter

Stirring rate

Volume

35  $\mu\text{m}$  vortex size

125 rpm

175 rpm

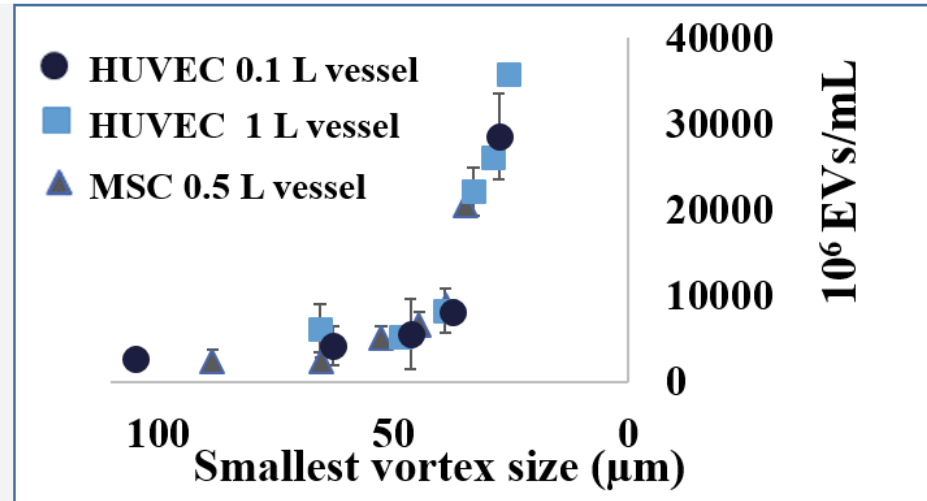
300 rpm



1L

0.5L

0.1L



FeasEVble team  
FR1756183

Also works on cells in suspension

10 fold increase in yield (EV/cell)

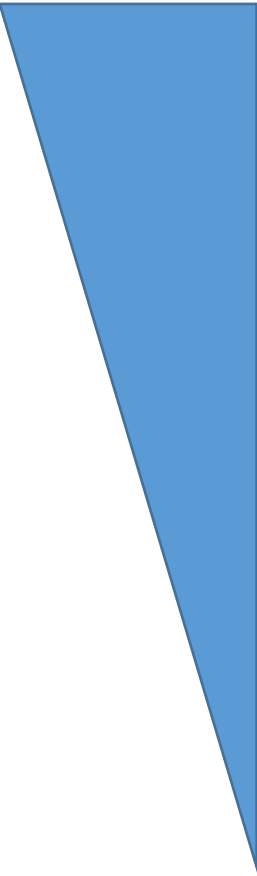
Main driver of cost in EV production  
is cell culture

=> Largely reduce the cost

# GMPC production techniques / production metrics

- How to characterize EVs ?
- How to quantify production ?

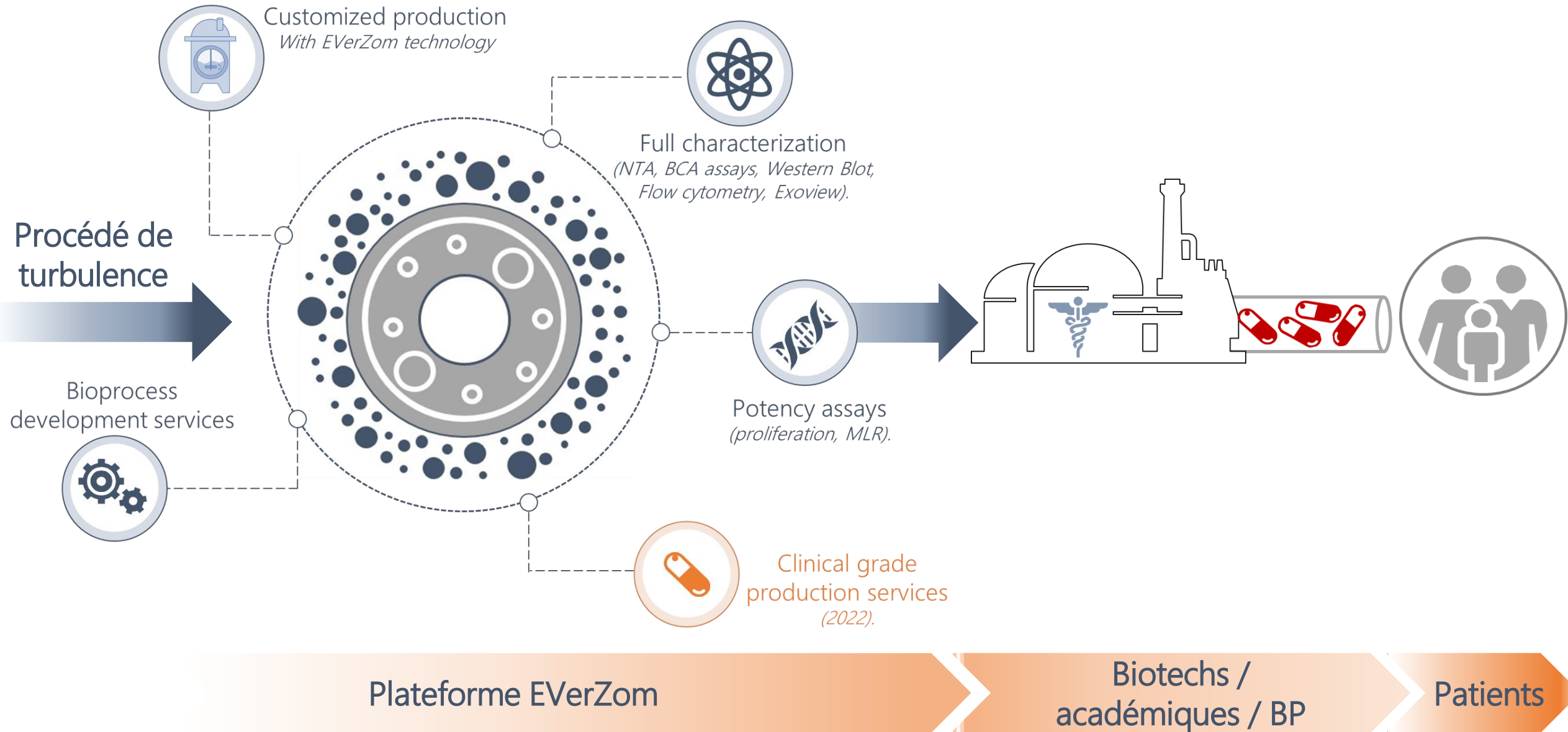
## IVETH Paris Descartes

- 
- 3 types of NTA
  - DLS
  - qNano
  - Ultracentrifugation
  - Accès microscopie électronique, cytometry, imaging cytometry
  - Protein dosage
  - RNAseq / proteomics
  - Exoview
  - Videodrop
  - Raman / SERS
  - TFF
  - A4F
  - Etc...

## So what would you do next ?

- **What is the objective ?**
- **Creating a company ? Staying academic ? Being both ?**
- **Business Model ?**
- **Intellectual property ?**
- **Team ?**
- **Regulatory environment ?**
- **Shares ?**
- **Location ?**
- **Relations with academia ?**
- **Technology transfer ?**
- **Funding : Grant ? Private money ? Business angels ? Fund ?**
- **Public relations and networking ?**

# EVERZom: Plateforme de bioproduction de VEs





# GMPC production techniques / production metrics

Our suggested tests for the critical quality attributes and other required tests	Development phase	Clinical batch production			
		In-process control	Drug substance control	Stability test (drug substance and finished product)	Finished product control
<b>QUANTITY ATTRIBUTE</b>					
Particle quantification by NTA	M		AC	AC	AC
Total protein quantification by colorimetric assays	M	M	AC	AC	AC
<b>IDENTITY ATTRIBUTE</b>					
Size and structure by TEM-based methods	M				
Hydrodynamic diameter analysis by NTA	M	M	AC	AC	AC
Immunochemical characterization by Elisa, MACSPlex Exosome Kit, Exoview, small particle cytometry or nanoflow cytometry	M		AC	AC	AC
DNA content (with/without DNase treatment)	M		AC		AC
RNA content (optionally with/without RNase treatment)	M		AC		AC
<b>PURITY ATTRIBUTE</b>					
Ratio of particle counts/micrograms of proteins	M	M	AC	AC	AC
<b>IMPURITY / CONTAMINANTS</b>					
Albumin or fibrinogen quantification (if EV secretion step in complete medium)	M		UL		UL
DNA (optionally RNA) quantification with and without DNase (optionally RNase) treatment, as indicated above					
Priming molecule concentration (if relevant)					
Endotoxin, sterility and mycoplasma test (according to the Eur. Pharm.) and virus testing ( <i>in vitro</i> and/or <i>in vivo</i> )			AC		AC
<b>BIOLOGICAL ACTIVITY</b>					
Potency tests <i>in vitro</i>	M		M	M	M
Potency tests <i>in vivo</i> (if any)	M				M
<b>OTHERS</b>					
Appearance and description: physical state (eg., solid, liquid), color, etc.	M			AC	AC
General tests: pH and osmolarity	M			AC	AC

# Regulatory setting

EVs are nanoparticles => Nanoparticle regulation ?

EVs are cell products => Biologic regulation ?

EVs contain nucleic acid => ATMP regulation ?

**=> It depends on your mechanism of action**

« engineering with nucleic acid » => ATMP

« natural Evs » => Biologic

**=> It depends from one country to another !**

France ATMP => biologic

Europe => rather biologic

US => rather ATMP

# Regulatory setting

- c) Characterization of single vesicles: use two different but complementary techniques, for example:
- electron or atomic force microscopy (and show both close-up and wide-field)
  - single particle analyzers (not electron microscope-based)

No specific guidelines  
(would you want it ?)

MISEV 2018  
as a regulatory guideline ?

Not really adapted  
(topology, no discussion on  
reproducibility, etc)

Still valid, but has evolved with a rapidly increasing number of techniques used to analyze EVs.

- Techniques providing images of single EVs at high resolution, such as electron microscopy and related techniques, scanning-probe microscopy (SPM) including atomic-force microscopy (AFM), or super-resolution microscopy: these techniques are not interchangeable in the information they provide. When reporting results, both close-up and wide-field images must be provided.
- Single particle analysis techniques that estimate biophysical features of EVs from other techniques than high-resolution images: size measured by resistive pulse sensing (electric field displacement), or light scattering properties [nanoparticle tracking analysis (NTA), high resolution flow cytometry, multi-angle light scattering coupled to asymmetric flow field-flow fractionation (AF4)]; or fluorescence properties [fluorescence correlation spectroscopy (FCS), high-resolution flow cytometry]. Chemical composition measured by Raman spectroscopy.

Other techniques are being developed that may combine these two categories but have not yet been widely used (see 4c p.20).

Whatever technique is used, all experimental details for both acquisition and analysis must be reported.

Note that not all techniques are equally adapted to all EVs: large EVs (> 400 nm) and very small EVs (< 50 nm) are not well quantified by all NTA; small EVs are not easy to detect by most common flow cytometers. Some large EVs (and aggregates of small EVs) can be imaged by light/fluorescence microscopy. EVs smaller than the refraction limit or resolution of a microscope can still be detected by fluorescence, but no structural information can be obtained, and a single EV cannot be distinguished from a small EV cluster purely based on structural details.

MISEV2018 additional characterization. We now recommend that the topology of EV-associated components be assessed, that is, whether a component is luminal or on/at the surface of EVs, at least for those required for a given EV-associated function. Topology may be particularly important for certain classes of biomolecules. Protease and nuclease digestions, detergent permeabilization, and antibodies to outer epitopes (should bind) or inner epitopes (should not bind) can be used to probe topology.

# Regulatory setting

	Medicinal products												
	Biological medicines												
	Biotechnological product *					Advanced therapy medicinal products Gene-therapy medicinal products							
	Native EVs			EVs as drug carriers						EVs as carriers of a trans-gene RNA (in charge of the therapeutic effect)			
Character of the EV product	EVs / EV-enriched secretome		EV sub-population	EVs / EV-enriched secretome		EV sub-population				EVs / EV-enriched secretome		EV sub-population	
Producer cells	Primary cells			Well-established GMP cell line		Well-established GMP cell line				Well-established GMP cell line		Well-established GMP cell line	
Immortalization	Autologous	Allogenic		Autologous	allogenic	Allogenic	xenogenic		allogenic		Allogenic	xenogenic	
Biomaterial for facilitated administration	None	hTERT	Oncogenes	None	hTERT	Oncogenes	None	hTERT	Oncogenes	None	hTERT	Oncogenes	
Carried molecules	None	Compendial	Non-Compendial	None	Compendial	Non-Compendial	None	Compendial	Non-Compendial	None	Compendial	Non-Compendial	
	Endogenous molecules			Loaded small molecules, peptides (and proteins)	Endogenous over-expressed peptides/proteins	Exogenous expressed peptides/proteins	Endogenous RNA			Exogenous RNA			
				Endogenous	Exogenous								

Cost-saving options

Complexity

# Regulatory setting

## CTD Module 3 content

### "DRUG SUBSTANCE

#### General information

- Nomenclature
- Structure
- General Properties

#### Manufacture

- Manufacturer (name, address, and responsibilities)
- Description of Manufacturing Process and Process Controls (flow diagram)
- Control of Materials
- Controls of Critical Steps and Intermediates
- Process Validation and/or Evaluation
- Manufacturing Process Development

#### Characterization

- Elucidation of Structure and other Characteristics
- Impurities

#### Control of Drug Substance

- Specification
- Analytical Procedures
- Validation of Analytical Procedures
- Batch Analyses
- Justification of Specification

#### Reference Standards or Materials

#### Container Closure System

#### Stability

- Stability Summary and Conclusions
- Post-approval Stability Protocol and Stability Commitment
- Stability Data

## Our selection of general relevant guidelines for EV-based products

- EMA/CAT/852602/2018\* [20]
- EMA/CHMP/BWP/534898/2008 [52]
- ICH Topic M4Q [50]
  
- EMA/CAT/852602/2018\* [20]
- EMA/CHMP/BWP/534898/2008 [52]
- ICH Q5D [53]
- CPMP/BWP/3088/99 [54]
- EMA/CHMP/BWP/814397/2011 [55]
- EMA/CHMP/BWP/398498/05 [56]
- EMA/410/01 [57]
- EMA/CHMP/BWP/706271/2010 [58]
- GMP guidelines annex 13 [59]
- ICH Q9 [51]
- EMA/CHMP/SWP/28367/07 [60]
- ICH Q5E [61]
  
- ICH Topic Q6B [62]
- EMA/CHMP/BWP/534898/2008 [52]
- EMA/CHMP/BWP/398498/05 [56]
- ICH Topic Q5A (R1) [63]
- ICH Topic Q6B [62]
- EMA/CHMP/BWP/534898/2008 [52]
- ICH Q2A [64]
- ICH Q2B [65]
- EMA/CAT/852602/2018 [20]
  
- EMA/CHMP/BWP/534898/2008 [52]
- EMA/CHMP/BWP/534898/2008 [52]
- EMA/CHMP/BWP/534898/2008 [52]
- ICH Q5C [66]



# Regulatory setting

## DRUG PRODUCT

### Description and Composition of the Drug Product

#### Pharmaceutical Development (manufacturing process, container closure system, microbiological attributes and usage instructions)

- Components of the Drug Product
- Drug Product (formulation development; overage justification if any; physicochemical and biological properties; manufacturing process development; container closure system; microbiological attributes; compatibility)

#### Manufacture

- manufacturer;
- batch formula,
- description of manufacturing process and process controls;
- controls of critical steps and intermediates);
- process validation and/or evaluation

#### Control of Excipients

- Specifications
- Analytical Procedures
- Validation of Analytical Procedures
- Justification of Specifications
- Excipients of Human or Animal Origin
- Novel Excipients

#### Control of Drug Product

- Specification(s)
- Analytical Procedures
- Validation of Analytical Procedures
- Batch Analyses
- Characterization of Impurities
- Justification of Specification(s)

#### Reference Standards or Materials

#### Container Closure System

#### Stability

- Stability Summary and Conclusion
- Post-approval Stability Protocol and Stability Commitment
- Stability Data

## APPENDICES

### A.1 Facilities and Equipment

### A.2 Adventitious Agents Safety Evaluation

EMA/CAT/852602/2018\* [20]  
EMA/CHMP/BWP/534898/2008 [52]  
ICH Topic M4Q [50]  
EMA/CAT/852602/2018\* [20]  
EMA/CHMP/BWP/534898/2008 [52]  
ICH Topic M4Q [50]

EMA/CHMP/BWP/534898/2008 [52]  
GMP guidelines annex 13 [59]  
EMA/CAT/852602/2018\* [20]  
ICH Topic Q6B [62]

EMA/CHMP/BWP/534898/2008 [52]  
EMA/CHMP/BWP/398498/05 [56]  
EMA/410/01 [57]  
EMA/CHMP/BWP/706271/2010 [58]  
EMA/CAT/852602/2018\* [20]

EMA/CHMP/BWP/534898/2008 [52]  
EMA/CAT/852602/2018\* [20]  
ICH Topic Q6B [62]  
ICH Q2A [64]  
ICH Q2B [65]

EMA/CHMP/BWP/534898/2008 [52]  
EMA/CHMP/BWP/534898/2008 [52]  
EMA/CHMP/BWP/534898/2008 [52]  
ICH Q5C [66]

Considered "Not applicable" for biological investigational medicinal products in clinical trials according to EMA/CHMP/BWP/534898/2008 [52]

ICH Topic Q 5 A (R1) [63]  
EMA/410/01 [57]

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## CTD Module 3 content

### A.3 Excipients (novel excipients)

### A.4 Solvents for reconstitution and diluents"

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## Our selection of general relevant guidelines for EV-based products

EMA/CHMP/BWP/398498/05 [56]  
EMA/CHMP/BWP/534898/2008 [52]

This appendice is not in the ICH Topic M4 Q. However, it is recommended by EMA/CHMP/BWP/534898/2008 [52]



# Regulatory setting

Our suggested tests for the critical quality attributes and other required tests	Development phase	Clinical batch production			
		In-process control	Drug substance control	Stability test (drug substance and finished product)	Finished product control
<b>QUANTITY ATTRIBUTE</b>					
Particle quantification by NTA	M		AC	AC	AC
Total protein quantification by colorimetric assays	M	M	AC	AC	AC
<b>IDENTITY ATTRIBUTE</b>					
Size and structure by TEM-based methods	M				
Hydrodynamic diameter analysis by NTA	M	M	AC	AC	AC
Immunochemical characterization by Elisa, MACSPlex Exosome Kit, Exoview, small particle cytometry or nanoflow cytometry	M		AC	AC	AC
DNA content (with/without DNase treatment)	M		AC		AC
RNA content (optionally with/without RNase treatment)	M		AC		AC
<b>PURITY ATTRIBUTE</b>					
Ratio of particle counts/micrograms of proteins	M	M	AC	AC	AC
<b>IMPURITY / CONTAMINANTS</b>					
Albumin or fibrinogen quantification (if EV secretion step in complete medium)	M		UL		UL
DNA (optionally RNA) quantification with and without DNase (optionally RNase) treatment, as indicated above					
Priming molecule concentration (if relevant)					
Endotoxin, sterility and mycoplasma test (according to the Eur. Pharm.) and virus testing ( <i>in vitro</i> and/or <i>in vivo</i> )			AC		AC
<b>BIOLOGICAL ACTIVITY</b>					
Potency tests <i>in vitro</i>	M		M	M	M
Potency tests <i>in vivo</i> (if any)	M				M
<b>OTHERS</b>					
Appearance and description: physical state (eg., solid, liquid), color, etc.	M			AC	AC
General tests: pH and osmolarity	M			AC	AC

# Production costs and indications for clinical trials

# Production cost and indications

- An heterologous cell therapy product cost about 100k€ /patient
- A typical MSC production cost about 10 k€
- EVs are derived from cells, they at least cost the same price if dose needed are similar
- Everzom estimate a GMPc production (with margins) of 500-20 000 € per  $10^{13}$  EVs depending on cell type
- Production cost usually represents about 10-20% of final price in complex products

## **Final (minimal) price is mostly dependant on dose/indications**

Ocular =>  $10^{11}$  EVs ?=> low production cost

Systemic =>  $10^{13}$  EVs ? => High production cost

Unique versus repeated injections ?

Potential reimbursement ? €/QALY ?

# Evora bioscience

A therapeutic start-up that aims at using EVs to treat gastro-intestinal fistula

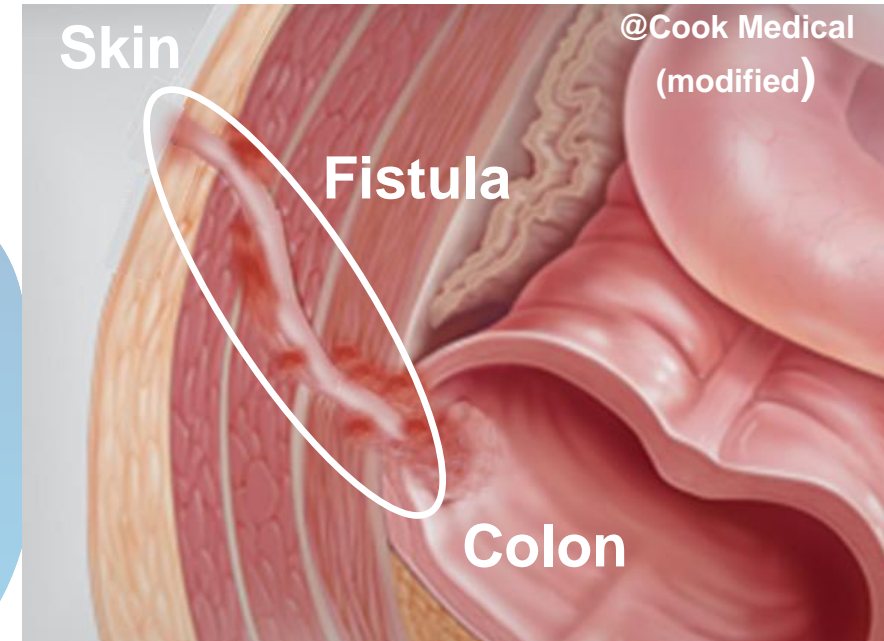


# Digestive fistulas

Abnormal digestive organ communications

Secondary to surgery, Crohn's disease, cancer, trauma

=> ~1.5 M patients, high morbidity, poor healing rates



Georgiev et al. *J Gastrointest Surg* 22, 2003 (2018)  
Panés et al. *Gastroenterology* 154, 334 (2018)



# Digestive fistulas

Abnormal digestive organ communications

Secondary to surgery, Crohn's disease, cancer, trauma

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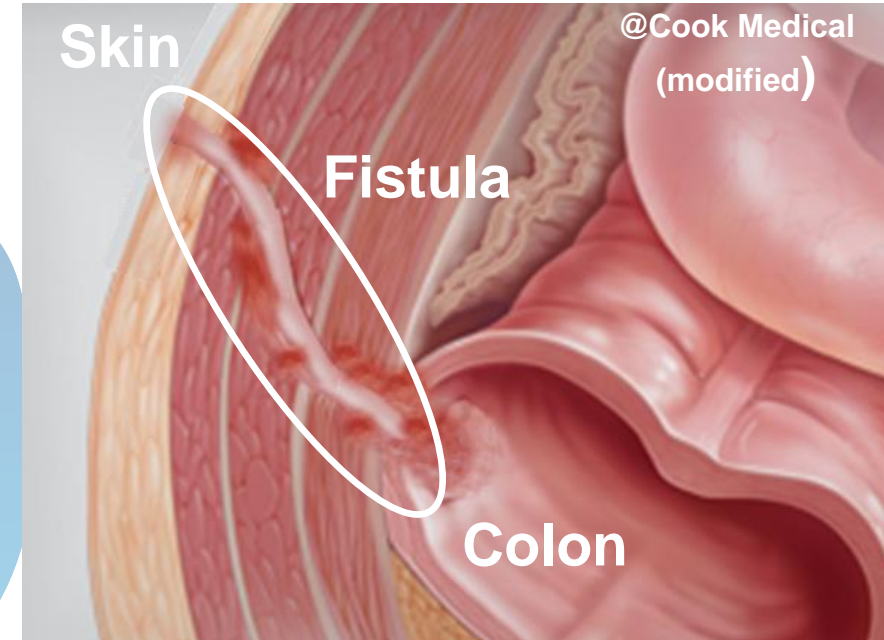
~50 K€ / dose of 120 million cells

Immunomodulation effect

51% of fistula remission

(36% for standard of care)

**UNMET NEED**



Georgiev et al. *J Gastrointest Surg* 22, 2003 (2018)  
Panés et al. *Gastroenterology* 154, 334 (2018)

# Roadblocks in Fistula

## Challenges

### Administration

Keep EVs on the target

EV administration by intravenous injection



**Fast clearance,  
off-target biodistribution**

**Pre-clinical study**

**Gap**

**Clinical translation**

# Hypothesis

## EV delivery locally by a gel for synergy

Challenges

Administration

Concepts

EV carrier gel

Goals

Keep EVs on the target  
Mechanical effect

Pre-clinical study

Clinical translation



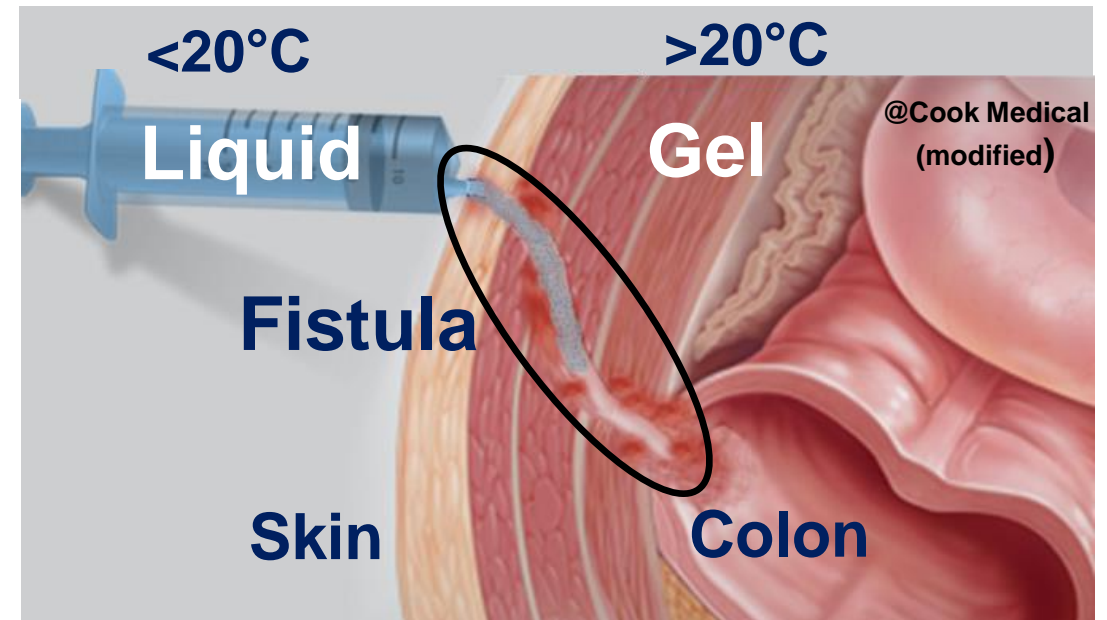
# Repurposing of a thermoresponsive gel for fistula occlusion: Poloxamer 407 gel

Authorized vessel occluder medical device

Repurposing

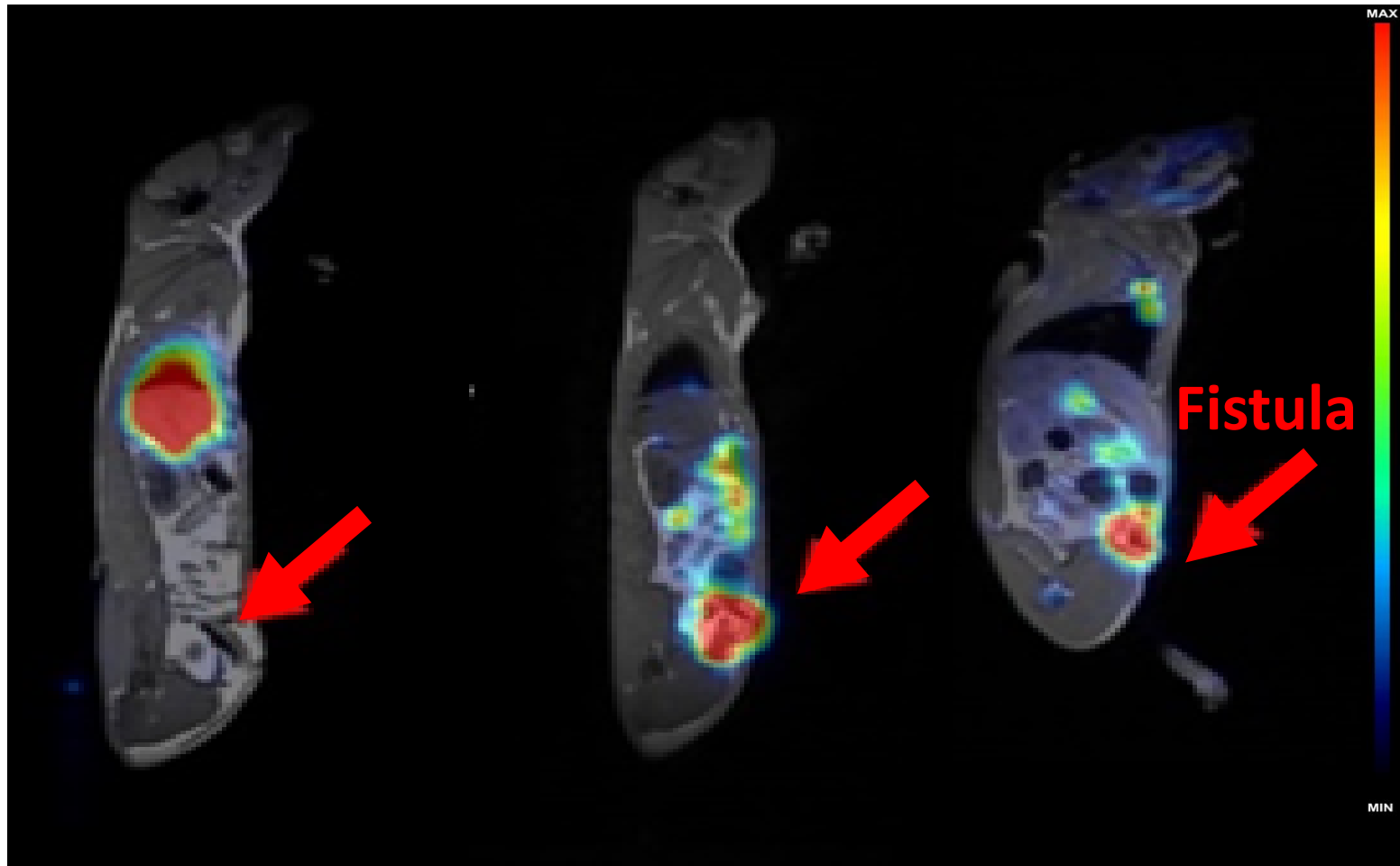


Fistula occluder



A Silva et al. Patent EP161788856

## Local administration in the Gel keep EVs on site



EV intravenous injection  
In saline

EV local injection  
In saline

EV local injection  
In the gel

PET-MRI Images 1h  
after the administration of  
murine starvation MSC Evs  
labelled with  
a PET tracer

colocutaneous  
fistula model in rats

Berger *et al. Nanoscale*,  
2021, 13, 218-232



# Regenerative effect of human turbulence ADSC EVs ( $2 \times 10^{11}$ ) on inflammatory **perianal fistula** model in rats



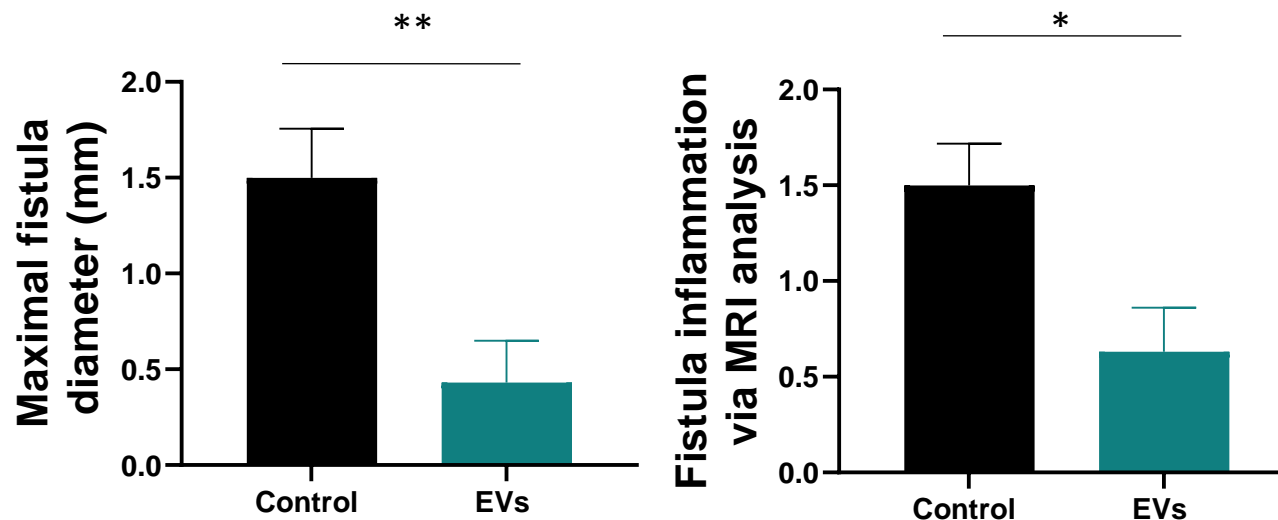
**Boris Rosenbaum**  
(MD), Master student



**Animal model:**  
Inflammation by  
trinitrobenzene sulfonic acid  
+ trans-rectal suture

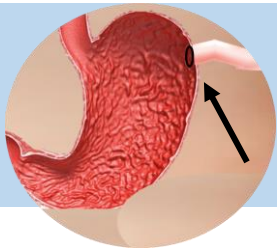


## Reduction of fistula orifice and inflammation



**Efficient in perianal fistula in rat**



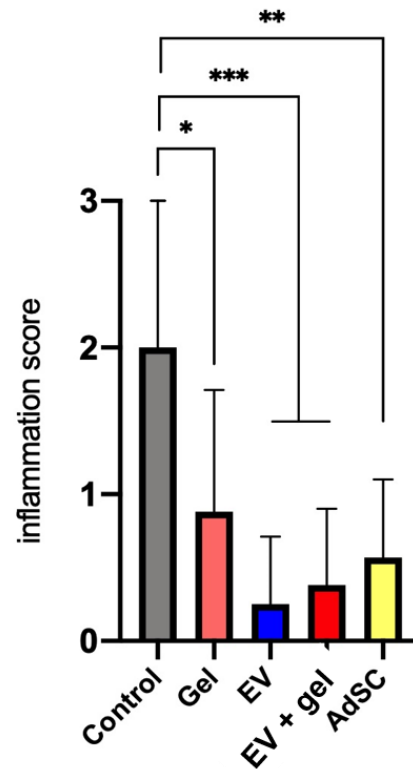
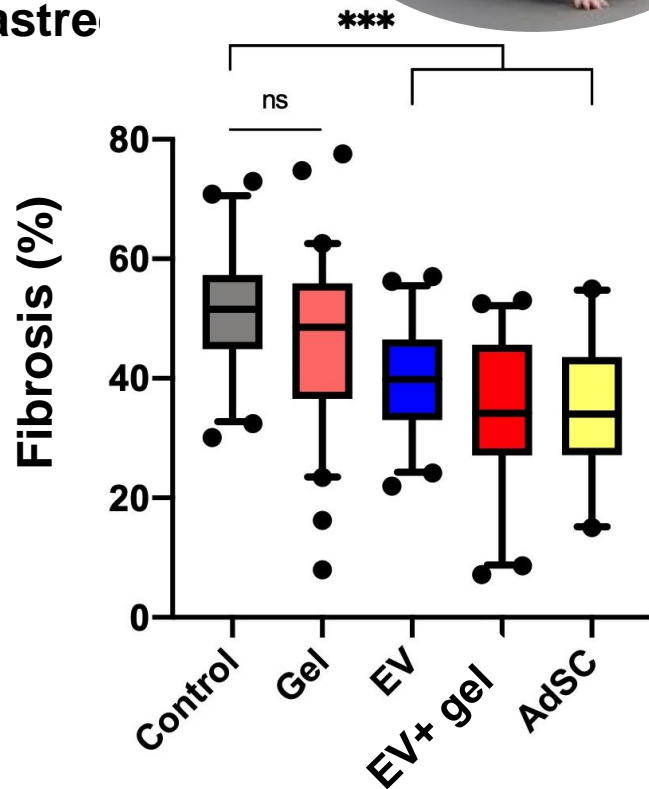


# Regenerative effect of human turbulence ADSC EVs ( $2 \times 10^{11}$ ) on post-surgical **gastro-cutaneous fistula** model in rats

**Animal model:**  
gastro-cutaneous  
fistula after  
sleeve  
gastre



## Reduction of fistula fibrosis and inflammation



Control

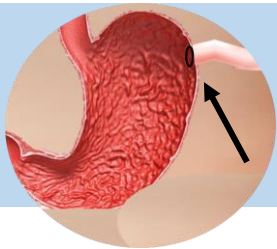
EVs



PET analysis [  $^{18}$ F]-fluoro-2-deoxy-d-glucose (FDG)  
detecting inflammation



**Efficient in gastro-cutaneous fistula in rats**



# Regenerative effect of human turbulence ADSC EVs ( $2 \times 10^{12}$ ) on post-surgical **gastro-cutaneous fistula** model in pigs

**Animal model:**  
gastro-cutaneous  
fistula after  
sleeve  
gastrectomy



**Reduction of fistula  
orifice and inflammation**

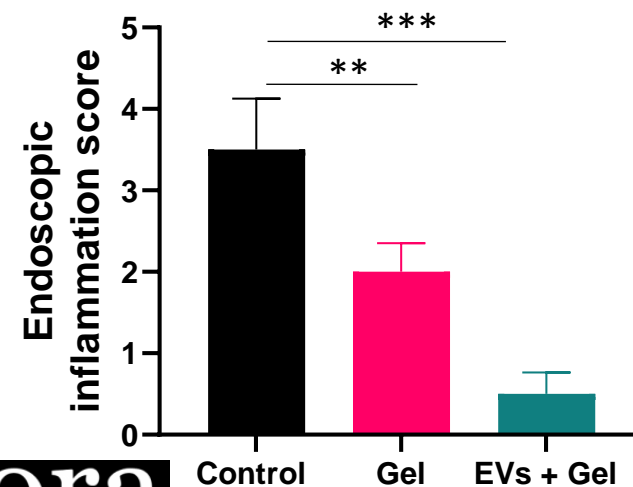
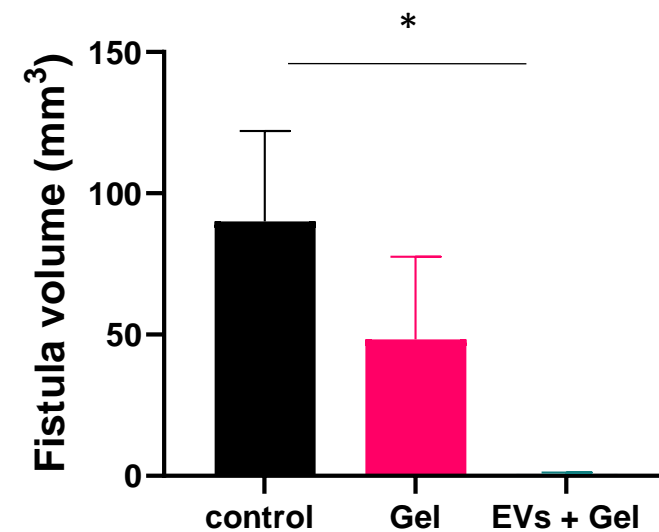
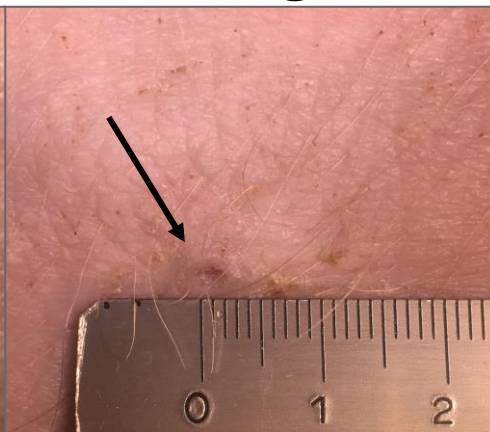
**Control**



**Gel**



**EVs + gel**



**Efficient in gastro-cutaneous fistula in pigs**



**evora**  
BIOSCIENCES





# Regenerative effect of allogenic turbulence EVs ( $1.5 \times 10^{12}$ ) to prevent **esophageal stricture** in pigs

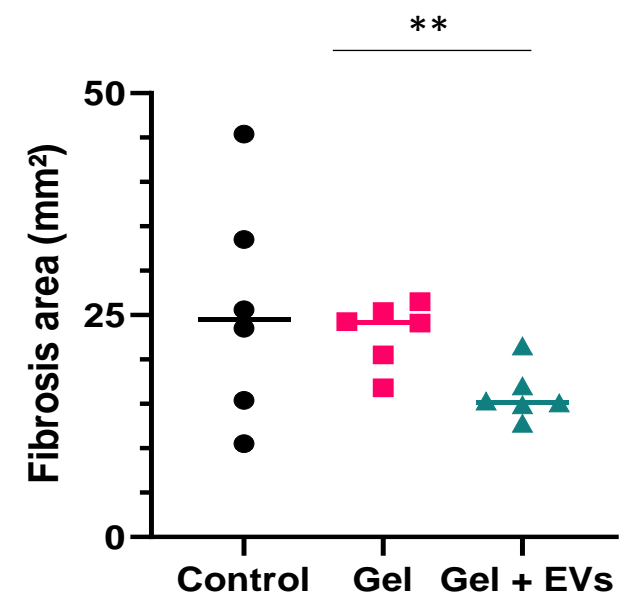
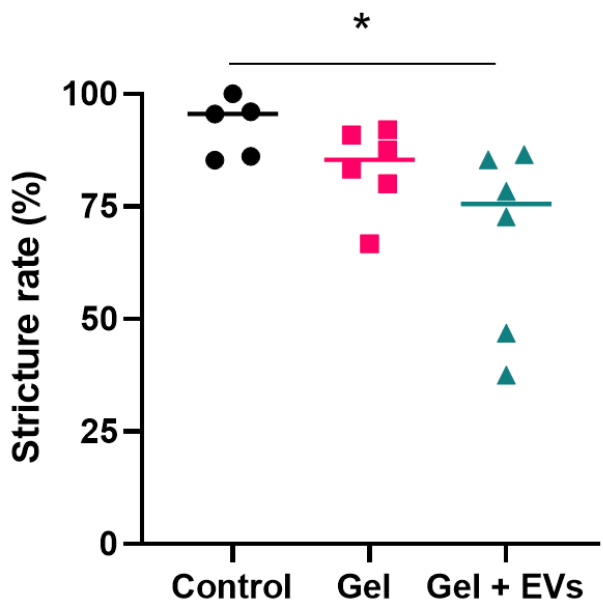
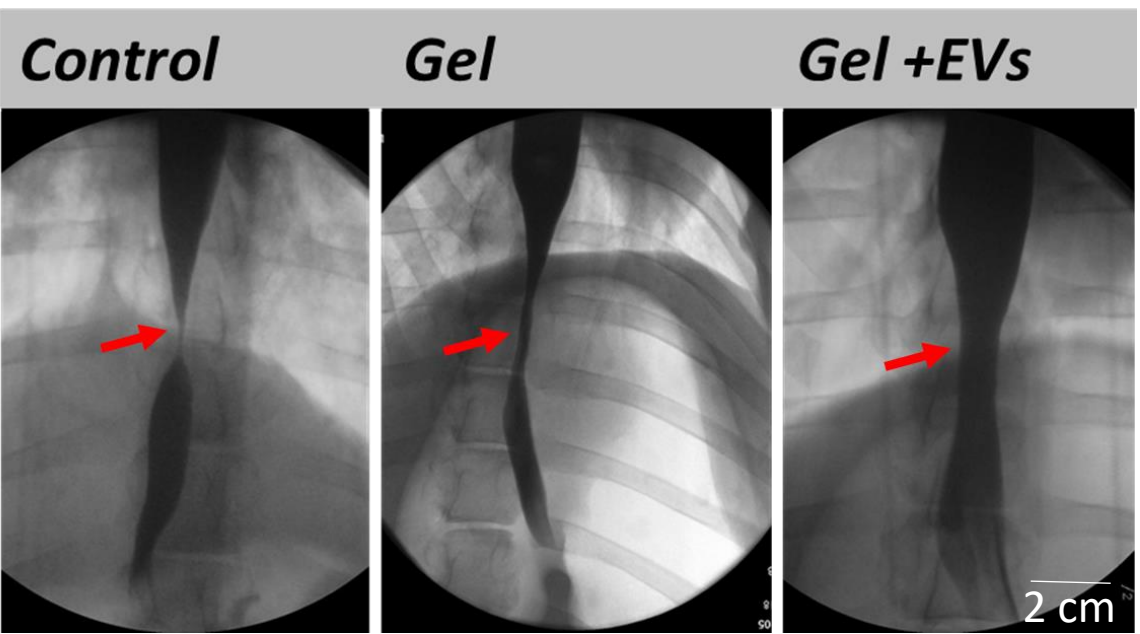


Elise Coffin (MD)  
Master student

Animal model:  
Spontaneous  
esophageal stricture  
post submucosal  
dissection



Reduction of stricture and anti-fibrotic action



Efficient in gastro-cutaneous fistula in pigs

## So what would you do next ?

- **What is the objective ?**
- **Creating a company ? Staying academic ? Being both ?**
- **Business Model ?**
- **Intellectual property ?**
- **Team ?**
- **Regulatory environment ?**
- **Shares ?**
- **Location ?**
- **Relations with academia ?**
- **Technology transfer ?**
- **Funding : Grant ? Private money ? Business angels ? Fund ?**
- **Public relations and networking ?**



## How to choose an indication ?

Need ?

Science ?

IP ?

Market ?

Clinical trial design and outcome ?

Competition ?

Reimbursement ?

Partnership opportunity ?

# Therafast bio

A therapeutic start-up that aims at putting in the clinic Caloric restriction mimetics



**Therafast Bio**

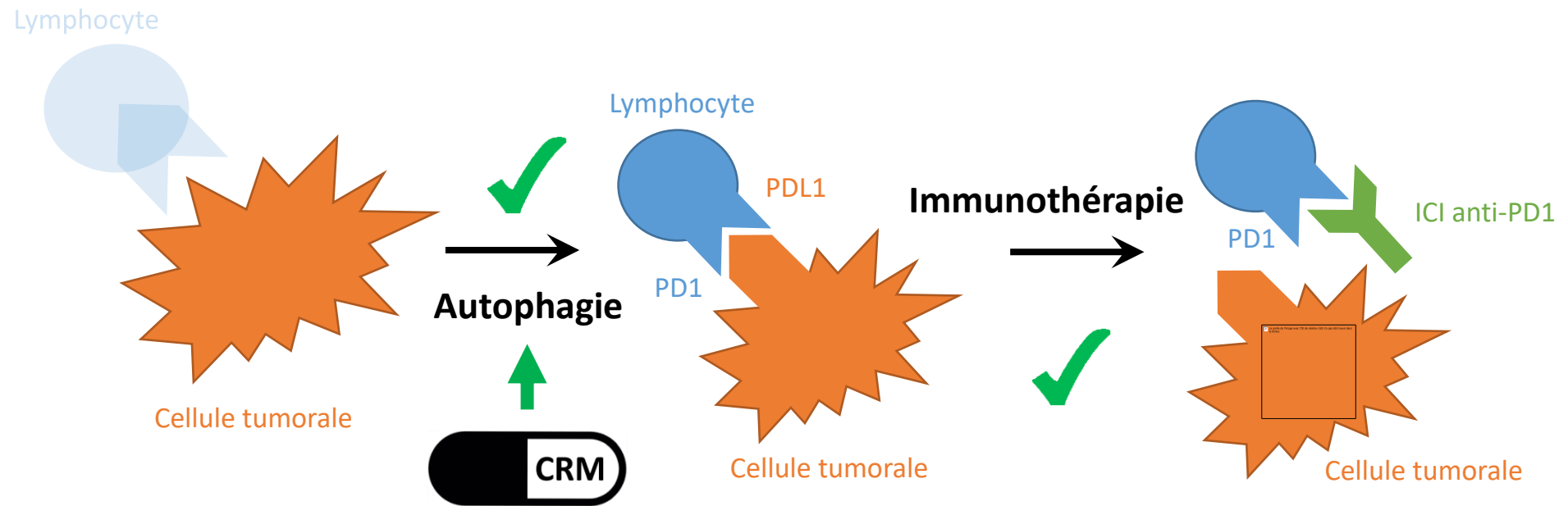
Caloric Restriction Mimetics

Indication	Response rate (%)
Non-small cell lung cancer (NSCLC), squamous and non-squamous	15-20%
Small cell lung cancer (SCLC)	15%
Renal cell Carcinoma (RCC)	15-20%
Bladder cancer	25%
Head & neck squamous cell carcinoma (HNSCC)	15-25%
Gastric cancer	20%
Hepatocellular carcinoma (HCC)	20%
Hodgkin's Lymphoma (HL)	65-85%
Ovarian cancer	15%
Triple negative breast cancer (TNBC)	20%

Source: Curie Institute; Bryan, Gamier & Co.ests.

→Objectif : Augmenter le taux de réponse aux immunothérapies

# Concept scientifique



# Caloric Restriction Mimetics

## Restriction Calorique (jeûne)



**Effets thérapeutiques connus**

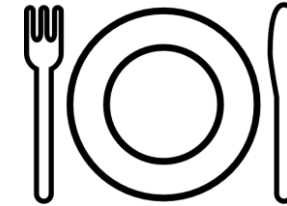


Mécanisme biologique bien décrit



Mais dénutrition sévère

## Mimétiques de restriction calorique



**Mime l'action** de la restriction calorique  
au niveau cellulaire



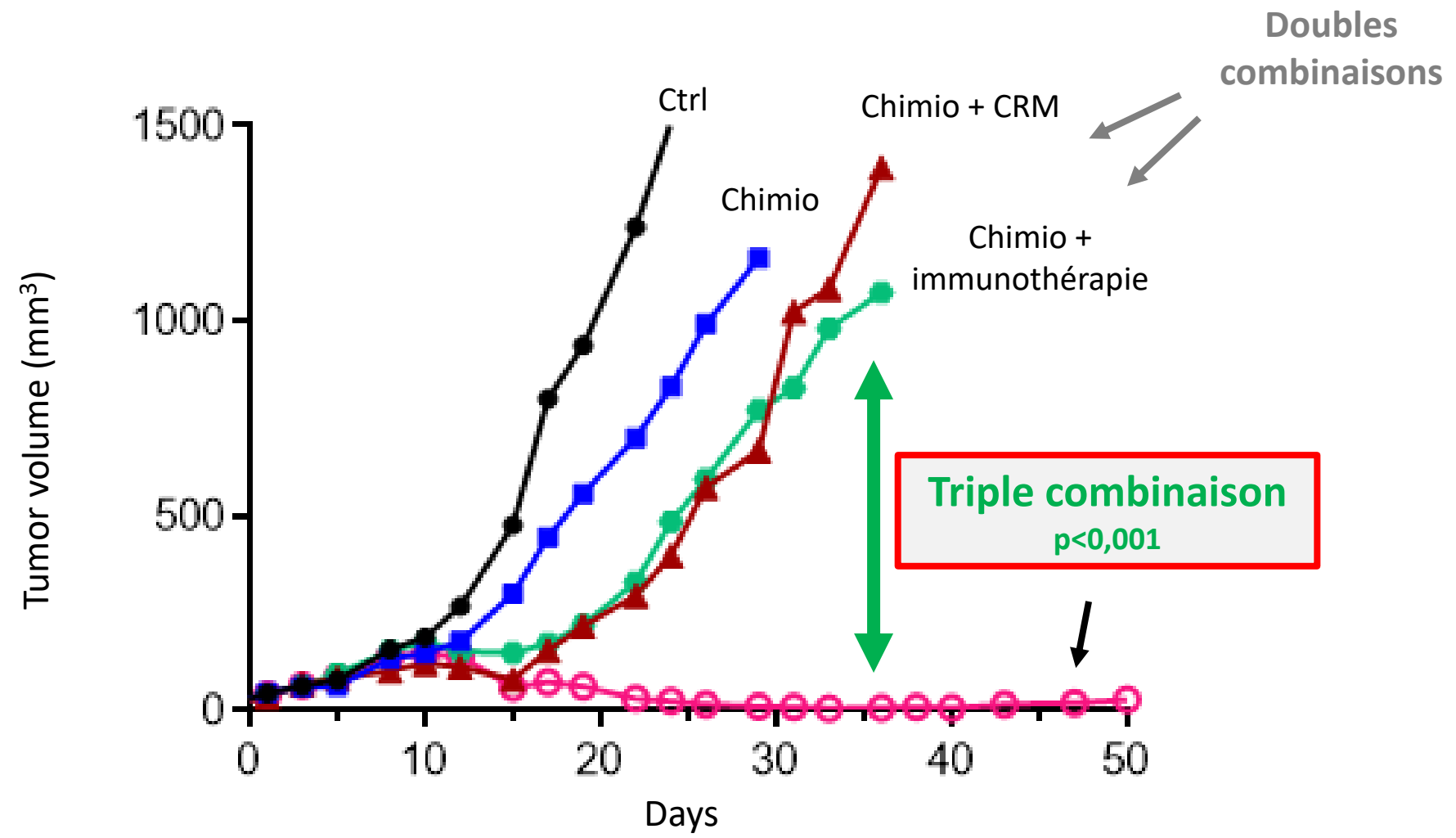
**reproduit les effets thérapeutiques** du  
jeûne

Alimentation ad libitum  
sans dénutrition





# Chimiothérapie, Immunothérapie et CRM



Modèle syngénique immunocompétent, souche MCA205 résistante aux immunothérapies, Chimiothérapie n>8/groupe

- Nature reviews Drug Dis 2014
- Nature reviews Drug Dis 2017
- Nature reviews Clin Onc 2016
- Molecular Cell 2014
- Autophagy 2014
- Autophagy 2016
- Cancer cell 2016
- Oncoimmunology 2019
- Kroemer *et al*, patent 2018

# Données précliniques et cliniques

## **Notre Equipe a démontré :**

- ⇒ Effet des CRM sur système immunitaire bien identifié
- ⇒ En combinaison avec chimiothérapie et immunothérapie : synergie
  - ⇒ Validé sur 3 modèles

## **Une équipe indépendante a démontré :**

- ⇒ Valide l'intérêt des CRM
- ⇒ Validé sur 3 modèles

## **Données cliniques**

- ⇒ La toxicité est très limitée chez l'humain
  - ⇒ Dose maximale tolérée connue
- ⇒ Signal préliminaire d'efficacité sur >50 patients
- ⇒ Effet intrinsèque de la combinaison en l'absence de chimiothérapie et immunothérapie

## So what would you do next ?

- **What is the objective ?**
- **Creating a company ? Staying academic ? Being both ?**
- **Business Model ?**
- **Intellectual property ?**
- **Team ?**
- **Regulatory environment ?**
- **Shares ?**
- **Location ?**
- **Relations with academia ?**
- **Technology transfer ?**
- **Funding : Grant ? Private money ? Business angels ? Fund ?**
- **Public relations and networking ?**

## How to choose an indication ?

Need ?

Science ?

IP ?

Market ?

Clinical trial design and outcome ?

Competition ?

Reimbursement ?

Partnership opportunity ?



# Thank you !

Contact : [Max.piffoux@cri-paris.org](mailto:Max.piffoux@cri-paris.org)

Laboratoire MSC (Paris) / CHU Lyon Sud / Centre Léon Bérard (Lyon)

